

Our 25-Year Strategy

A Living Learning Landscape



A Living Learning Landscape

Bore Place has developed a new 25-year strategy in response to some of the most significant challenges facing society today: rapid climate change, biodiversity loss, food insecurity, declining public health and increasing social inequality. While these challenges are often discussed separately, they are deeply interconnected. The way we manage land influences the food we eat, the health of our ecosystems, the resilience of our communities and our ability to mitigate and adapt to a changing climate. Addressing these challenges therefore requires a systems-thinking approach that recognises the relationships between people, food, farming, nature, water and the economy.

Across the UK, land is under growing pressure to deliver multiple outcomes simultaneously – producing food and other products, restoring nature, storing carbon, managing water and supporting human wellbeing – whilst adapting to an increasingly uncertain climate. At the same time, many people are becoming disconnected from nature, food production and the skills needed to create a more sustainable future. Bore Place believes that immersive education is one of the most powerful catalysts for lasting change. Our response is to create a regenerative learning landscape where people can experience these interconnected systems first-hand.





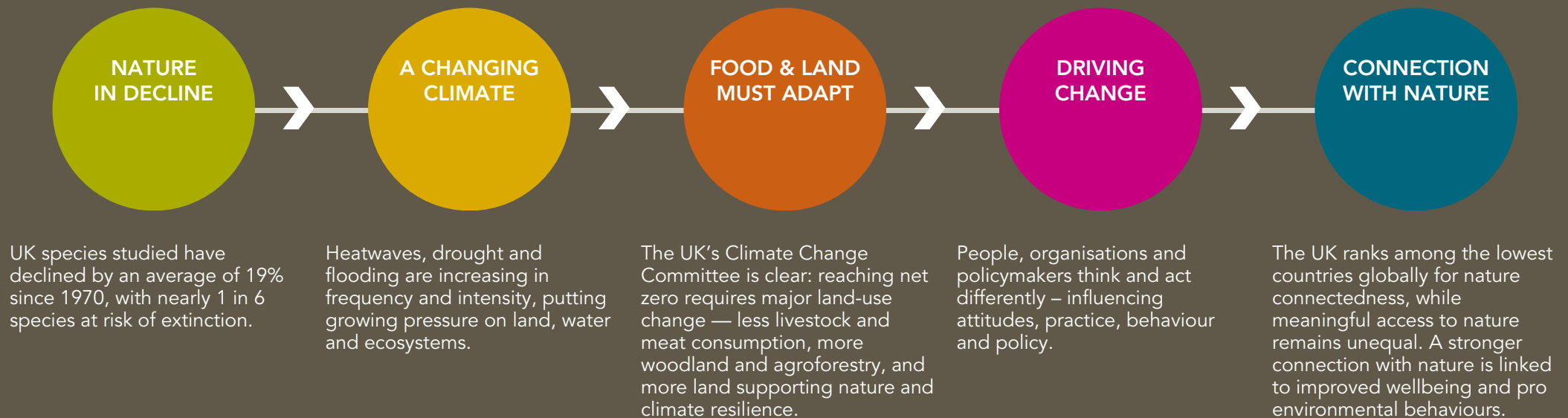
Education is our core purpose, while regenerative land management, sustainable food production, research, creativity and collaboration provide the context in which learning takes place.

By exploring, testing and sharing practical solutions in a real-world setting, we aim to inspire and equip individuals, communities and organisations to become active participants in restoring nature, strengthening food systems and building a more resilient future. Our estate will serve not only as a place of learning, but as a living demonstration of how people and nature can thrive together within the planet's natural limits.

The Case for Change

We are living through a period of profound ecological, climatic and social change. Land is under increasing pressure to deliver multiple outcomes — food, biodiversity, water resilience, carbon storage and human wellbeing — often under conditions that are becoming increasingly volatile and uncertain.

Meeting these challenges will require more than technical solutions. It will require people to understand change, experience different approaches in practice and develop the knowledge, skills and confidence to act.



We need places where people can understand the connections, participate in learning, experience solutions and develop the confidence to act. This is the opportunity for Bore Place and the foundation of our strategy.

Our Vision

A world where people are inspired and equipped to care for the Earth.

Immersive learning and creative engagement help restore ecosystems, enabling people and nature to develop and thrive together in harmony.





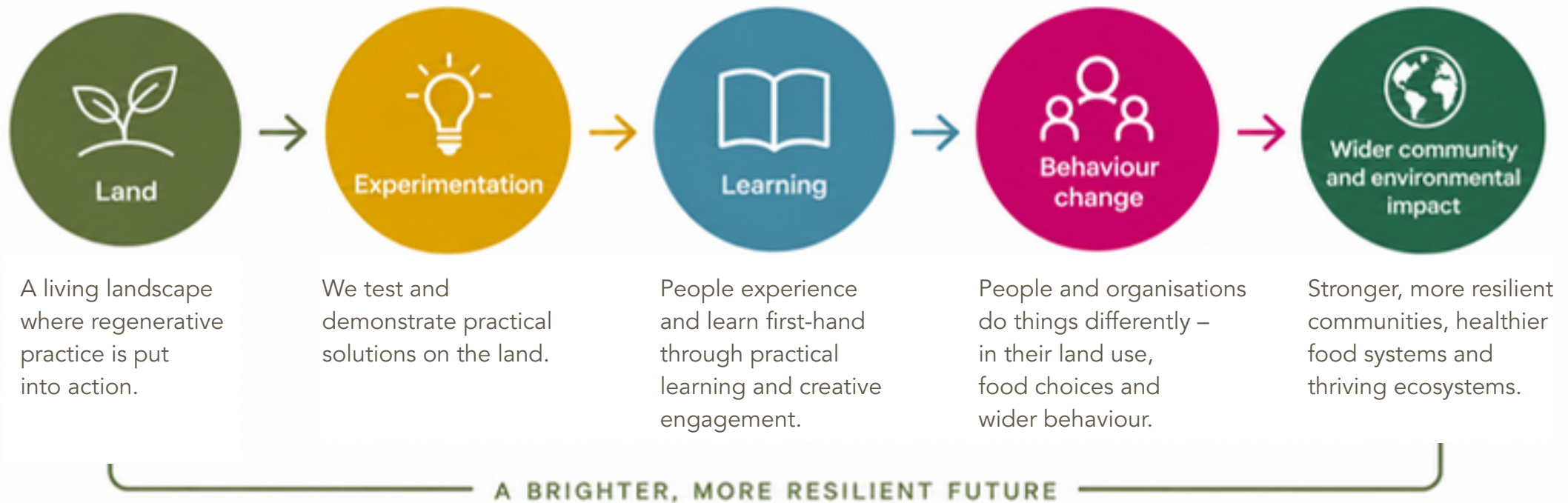
Our Ambition

Over the next 25 years, Bore Place will become a regenerative and resilient learning landscape – a living, working estate where education is the core purpose and land management is the system through which it is delivered. We will use our land as a living laboratory – an immersive outdoor classroom, research environment and demonstration landscape where practical responses to climate, nature, food and health challenges can be explored, tested and shared. Our ambition is not simply to manage land differently, but to help people understand, participate in and contribute to the transition towards healthier, more resilient and more sustainable futures.

How Change Happens at Bore Place

Our Theory of Change

We believe that meaningful change happens when people are able to experience solutions rather than simply hearing about them. By creating visible, working examples of regenerative practice, engaging people in practical learning and openly sharing our successes and failures, we can help accelerate the transition towards more resilient communities, healthier food systems and thriving ecosystems.



Our Strategic Framework

Delivering our vision requires more than individual projects. It requires a coherent approach that brings together our purpose, our priorities, our way of working and the foundations that will enable long-term success.

Our strategy is aligned to our primary purpose and two strategic priorities, supported by a robust delivery approach and two strategic enablers. Together, these provide the framework through which we will achieve our vision over the next 25 years.



OUR STRATEGIC FRAMEWORK

OUR VISION

PRIMARY PURPOSE

Inspire and Equip People
to Drive Change

STRATEGIC PRIORITY 01
Create a Climate Resilient
Regenerative Landscape

STRATEGIC PRIORITY 02
Transform Local
Food Systems

OUR METHOD

Build a Living Laboratory for Innovation, Experimentation and Evidence

WHAT MAKES IT POSSIBLE

ENABLER 01
Strengthened Communities and Partnerships

ENABLER 02
Long-term Organisational Resilience



Our Primary Purpose

To inspire and equip people to drive change

Education is Bore Place's organising purpose. Everything we do is designed to inspire and equip people to care for the Earth and contribute to a more sustainable future.



Our Strategic Priorities

Create a climate-resilient, regenerative landscape

Bore Place is managed as an integrated landscape that demonstrates how food production, biodiversity and water systems can thrive together in a changing climate.

Transform Local Food Systems

We demonstrate how local food systems can improve human health, strengthen food security, restore nature, support climate resilience and provide a viable future for farming.





Our Method

**A living laboratory for innovation,
experimentation and evidence**

We aim to establish Bore Place as a nationally recognised centre for experimentation, research and knowledge exchange.



Our Enablers

Strengthen communities and partnerships

We work collaboratively with communities and partners to maximise collective impact across the wider landscape.

Secure long-term organisational resilience

Bore Place is a financially resilient organisation capable of delivering its mission for generations to come.





Our Distinctive Contribution

Whilst many organisations focus on individual issues such as climate change, nature recovery, food production, education or wellbeing, Bore Place brings these together.

We believe that meaningful and lasting change requires a systems-thinking approach. Climate change affects food production, nature and water availability. Food systems affect biodiversity, soil health and public health. Access to nature influences wellbeing and environmental behaviours. These issues cannot be solved independently because they are all part of the same interconnected system.

Our distinctive contribution is to use land as a platform for learning, experimentation, research and collaboration, enabling people to understand these connections and explore practical solutions that deliver multiple benefits simultaneously.

Research, experimentation and demonstration are not ends in themselves; they are tools that strengthen our educational mission and help us share practical learning more effectively.



Managing the Landscape

Bore Place will function as a single interconnected system in which land, water, food, nature, people and learning are designed to work together.

Through climate-resilient land use and management, water stewardship, sustainable food production, nature recovery, education and community engagement, we will create a landscape that demonstrates how environmental, social and economic outcomes can reinforce one another.

Particular emphasis will be placed on:

- regenerative, resilient and climate-adapted land management
- organic food production
- biodiversity recovery and habitat connectivity
- water resilience and catchment stewardship
- carbon capture
- sustainable food systems and healthy diets
- meaningful connection with nature
- research, monitoring and knowledge exchange
- collaboration across the wider landscape

Learning Through Practice

Bore Place will increasingly act as a living laboratory, bringing together communities, farmers, land managers, researchers, educators, health professionals and policymakers to explore practical solutions to real-world challenges.

Through long-term experimentation, monitoring and evaluation, we will generate evidence, learning and examples of good practice that can inform decision-making locally, regionally and nationally.

Financial Sustainability

Financial sustainability is essential to delivering our mission. We will develop a diverse and resilient mix of income streams that support our educational purpose, including education programmes, residential learning, venue hire, partnerships, philanthropy, nature-based income opportunities and carefully aligned enterprise activities.

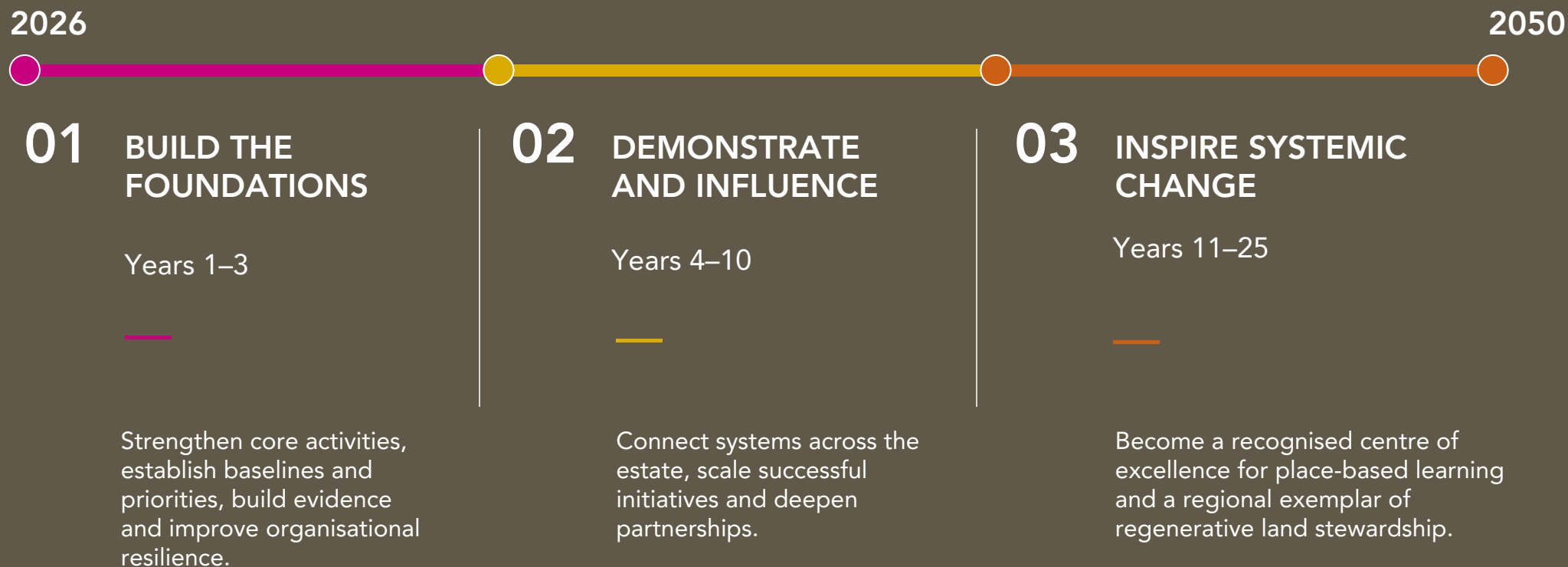
All future developments will be assessed against three tests:

- alignment with vision, mission and strategy
- contribution to learning and impact
- long-term financial viability



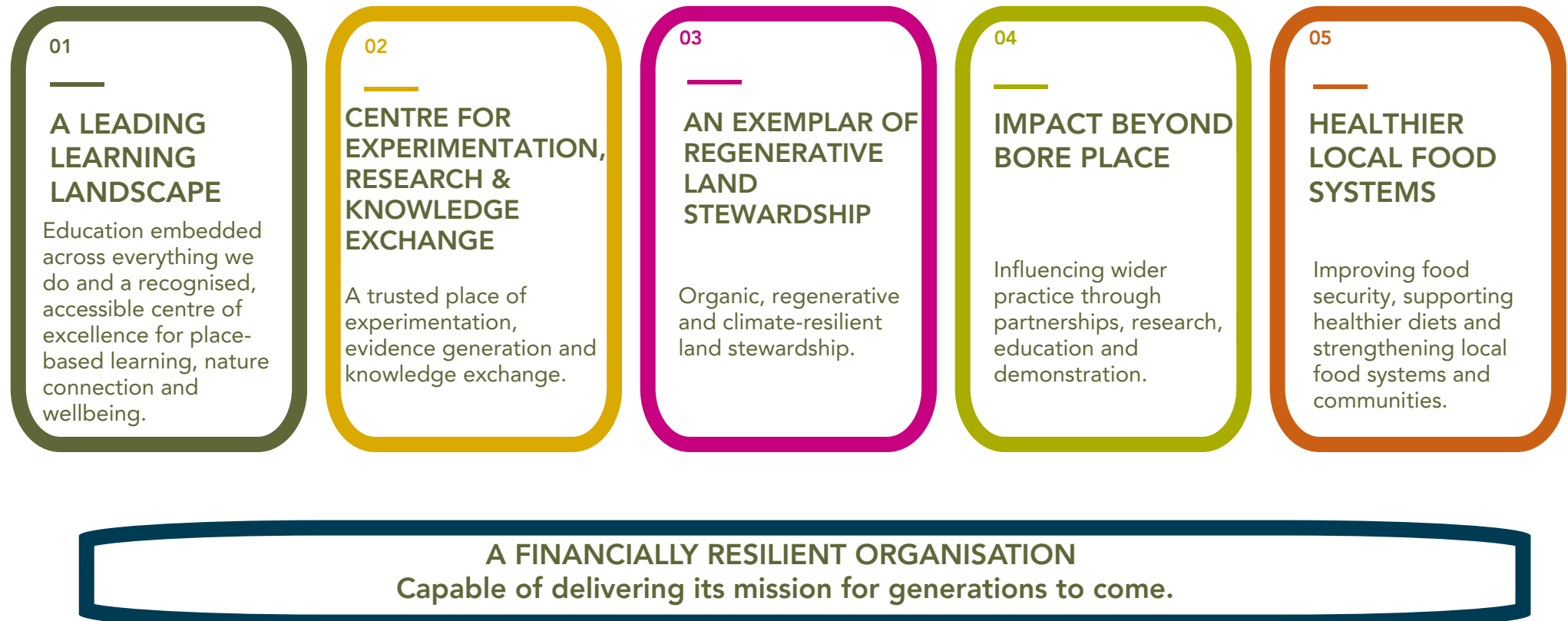
Our Roadmap to 2050

Our strategy will be delivered over three distinct phases. Each phase builds on the last, creating the foundations for long-term impact. We recognise that transforming an organisation, a landscape and the systems around us cannot happen overnight.



What Success Looks Like

Success will be measured not only by what happens at Bore Place, but by the impact we have beyond our boundaries.



Through learning, collaboration, experimentation and practical action, Bore Place will help people understand the connections between food, farming, nature, health and climate, and empower them to play a role in creating a future where people and nature thrive together within the planet's natural limits.



Making it Happen

Delivering the strategy requires more than individual projects. It requires coordinated action across land management, education, partnerships, research, infrastructure and organisational development

Bore Place functions as a single, interconnected ecosystem in which land, water, food, people, learning and enterprise are designed to work together. The strength of the estate lies not in any individual element, but in the relationships between them — how food production supports education, how nature recovery improves resilience, how water stewardship strengthens climate adaptation and water management shapes the landscape, how research generates evidence and how people engage with and learn from these systems inspiring individual and collective action.

Together, these elements create a coherent model in which environmental, social and economic outcomes reinforce one another.

Delivery will evolve as we learn, test ideas and respond to changing environmental and social needs. Shorter-term delivery plans will translate this ambition into programmes, actions and measurable outcomes.

LAND & WATER

Climate-resilient land management, healthy soils, water stewardship, biodiversity and connected habitats.

FOOD & HORTICULTURE

Climate-resilient horticulture and healthier, more resilient local food systems. Bore Place will use food as a tool for education, behaviour change and environmental improvement.

EDUCATION

Education is the reason Bore Place exists. The estate itself is the classroom.

COMMUNITY & LANDSCAPE

Working with communities and partners to extend learning and impact beyond Bore Place.

ESTATE & INFRASTRUCTURE

Buildings and infrastructure that enable learning, enterprise and environmental resilience.

PEOPLE & ORGANISATIONAL RESILIENCE

The people, partnerships, income and organisational capacity needed to deliver our ambition.

NATURE RECOVERY AND HABITAT CONNECTIVITY

A functioning ecological network, where biodiversity can recover and adapt over time. Livestock are integrated as ecological tools.

A CLOSED-LOOP SYSTEM

Closed-loop systems help increase resilience, reduce waste, improve resource efficiency and strengthen environmental outcomes.

RESEARCH, MONITORING, EVALUATION AND KNOWLEDGE EXCHANGE

Long-term experimentation, monitoring, research partnerships and open knowledge exchange.

Our Values

Our values sit at the heart of everything we do at Bore Place, with our work shaped and guided accordingly. Our values set the tone for our organisation, how we work together, how we treat people and the impact that we wish to have. We hold ourselves to account by these values. We actively recognise that people are the heart of Bore Place, and this strategy is reliant on our people to deliver it.

Inspire

Inspiring and learning through experience. We inspire people to look after the Earth, enjoy the living world and become guardians of its future.

Regenerate

Regeneration in action. We seek to be a real-life model of regenerative practice and instil this at the core of everything we do.

Collaborate

Making a difference together. People and partnerships are at the heart of our organisation. We acknowledge that to achieve real change we need to work with others. This collaborative approach is key to our success.

Inclusive

A fair and inclusive environment. We always champion and promote inclusion, equity and diversity. We aspire to be an organisation where people feel valued and included equally.

Take Ownership

Personal and collective responsibility. Bore Place belongs to us all. Together we ensure we care for the land and provide a well-managed, accessible space, rich in wildlife, where our values are central to our actions and choices.



Indicative Land Use

The strategy across the landscape

Our long-term strategy will shape how the Bore Place estate is used and managed, balancing food production, agroforestry, nature recovery, water management, learning and research. The infographic shows the proposed balance of land uses as we work towards a more regenerative and climate-resilient landscape.

This provides a long-term direction rather than a fixed blueprint, allowing us to learn, adapt and respond to changing circumstances.

Approximate division of land represented by the current mapping





Risk and Mitigation

Delivering a 25-year strategy inevitably involves risk. Climate, policy, markets, funding, organisational capacity and external circumstances will all continue to evolve.

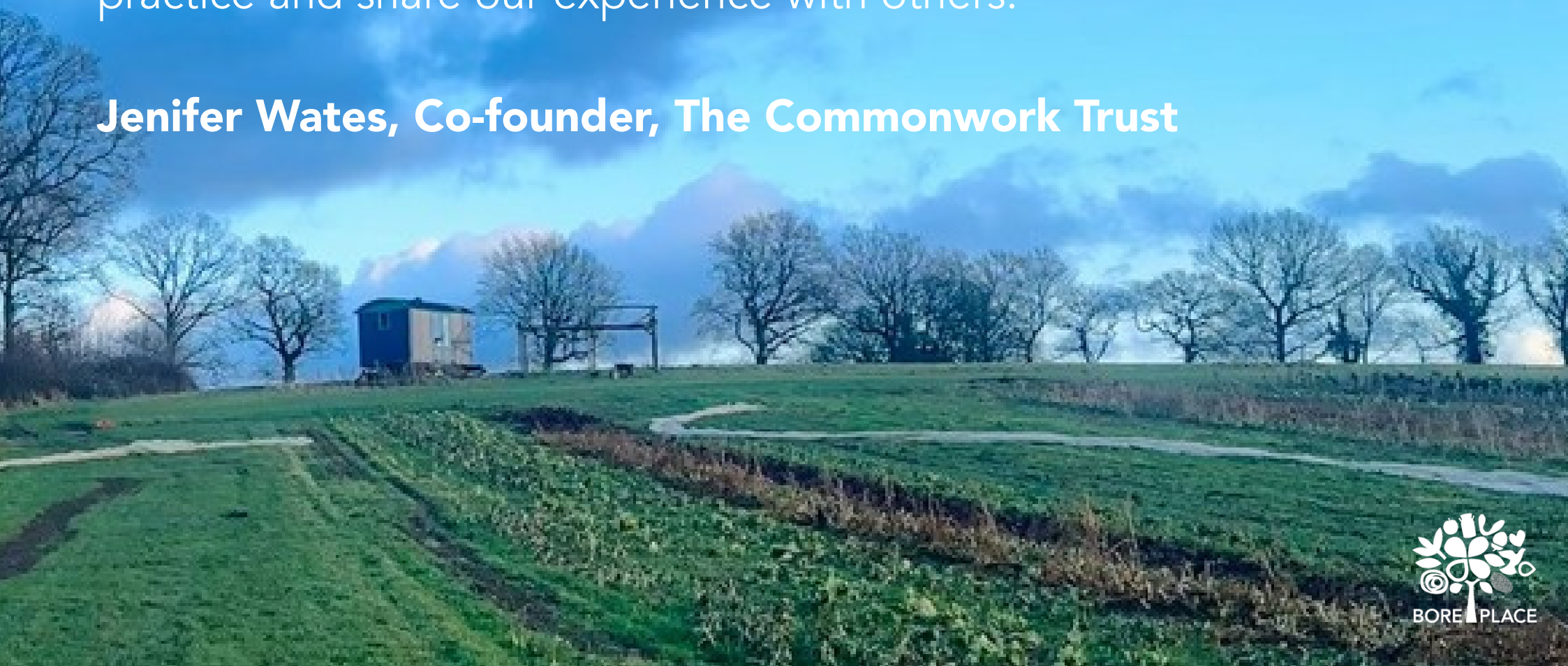
This strategy is intentionally ambitious, recognising the scale of the environmental and social challenges it seeks to address. Innovation inevitably carries uncertainty, but the greatest risk would be failing to adapt to a rapidly changing world.

Rather than seeking to eliminate uncertainty, Bore Place will adopt an adaptive approach to implementation, using phased delivery, robust evidence, continuous learning and regular review to ensure that the strategy remains resilient, achievable and relevant throughout its lifetime.

The Board will review progress and strategic risks regularly, allowing priorities to evolve in response to new knowledge, changing circumstances and emerging opportunities.

“Neil and I set up Commonwork in 1976. We had become concerned about the exploitation of natural resources, the lack of opportunity for people to reach their full potential, and the rampant individualism of our culture, feeling that if this were to change it would require a massive shift in our thinking. Our sense was and still remains that we can contribute to this change by seeking to live it in practice and share our experience with others.”

Jenifer Wates, Co-founder, The Commonwork Trust





www.boreplace.org hello@boreplace.org

Bore Place is home to the Commonwork Trust (reg. charity 1160725) and Commonwork Organic Farms Ltd
Bore Place, Bore Place Road, Chiddingstone, Edenbridge, Kent, TN8 7AR